Net revenue expenditure	Working Budget Full Year	Outturn	Current variance	Explanation of current variances >£50,000	Working Budget Full Year	Forecast Last Quarter	Outturn Variance against Last Forecast	Explanation of forecast variances >£50,000
	£	£	£		£	£	£	£
Corporate Management Team	599,439	148,914	(450,525)		599,439	591,640	(442,725)	
Corporate Strategy	4,782,658	4,285,552	(497,106)		4,782,658	4,318,456	(32,903)	
Economy, Leisure & Property	413,384	125,362	(288,022)		413,384	213,114	(87,753)	
Finance	1,694,082	1,564,367	(129,715)		1,694,082	1,532,011	32,356	
HR,IT & Customer	1,739,714	1,703,588	(36,126)		1,739,714	1,811,944	(108,356)	
Health and housing	1,343,573	683,047	(660,526)		1,343,573	1,146,123	(463,076)	
Legal & Democratic	932,497	726,263	(206,234)		932,497	802,026	(75,763)	
Planning	783,329	426,372	(356,957)		783,329	(114,348)	540,720	
Contingency	(118,241)	0	118,241		(118,241)	60,000	(60,000)	
Direct Serivce Expenditure (including investment income)	12,170,435	9,663,465	(2,506,970)		12,170,435	10,360,965	(697,500)	

## The big move

During Q4 a budget virement of £170,000 has been made from contingency to Corporate Management Team for the office move. This results in a negative closing budget in contingency but based on the level of underspend reported at Q3 it was clear that there would be no other calls on contingency.

Net revenue expenditure	Working Budget Full Year	Outturn	Current variance	Explanation of current variances >£50,000	Working Budget Full Year	Forecast Last Quarter	Outturn Variance against Last Forecast	Explanation of forecast variances >£50,000
	£	£	£		£	£	£	£
Corporate Management Team								
Council Chair - Mark Hewer	11,510	10,624	(886)		11,510	10,553	71	
Corporate Management Team - Jeanette Cox	542,944	115,322	(427,622)	£250k Transformation Challenge Award rec'd Q4	542,944	536,102	(420,780)	£250k grant rec'd Q4. Big Move £145k u'spent
Enterprise Zone	10,800	(5,400)	(16,200)		10,800	10,800	(16,200)	
Fit for the Future - Anna Robinson	34,185	31,229	(2,956)		34,185	34,185	(2,956)	
Science Vale Uk - Anna Robinson	0	(2,861)	(2,861)		0	0	(2,861)	
Corporate Management Team	599,439	148,914	(450,525)	<u>.</u> -	599,439	591,640	(442,725)	<u>-</u> -

Net revenue expenditure	Working Budget Full Year	Outturn	Current variance	Explanation of current variances >£50,000	Working Budget Full Year	Forecast Last Quarter	Outturn Variance against Last Forecast	Explanation of forecast variances >£50,000
	£	£	£		£	£	£	£
Corporate Strategy							0	
Climate Change - Sally Truman	79,156	69,022	(10,134)		79,156	81,423	(12,401)	
Communications - Shona Ware	116,874	101,787	(15,087)		116,874	93,292	8,495	
Consultation - Sally Truman	75,583	61,194	(14,389)		75,583	45,875	15,319	
Corporate Planning - Sally Truman	95,443	116,076	20,633		95,443	107,106	8,970	
Corporate Stategy Admin - Jayne Bolton	74,670	53,844	(20,826)		74,670	54,390	(545)	
Community Grants - Jayne Bolton	352,782	358,517	5,735		352,782	348,474	10,043	
Community Grants - Sally Truman	2,000	(5,764)	(7,764)		2,000	0	(5,764)	
Parks & Open Spaces - Ian Matten	528,261	540,811	12,550		528,261	546,880	(6,069)	
Health & Safety - Sally Truman	13,282	15,170	1,888		13,282	15,111	59	
Waste Services - Ian Matten	3,420,017	2,954,325	(465,692)	Contract inflation budgeted at 3%, actual 0.29%. Increased recycling income compared to last years. Bonus payment not achieved	3,420,017	3,005,456	(51,131)	Increased recycling credit payments in last quarter compared to same quarter last year.
Youth Issues - Sally Truman	24,590	20,570	(4,020)		24,590	20,449	121	
Corporate Strategy	4,782,658	4,285,552	(497,106)	- -	4,782,658	4,318,456	(32,903)	- -

Net revenue expenditure	Working Budget Full Year	Outturn	Current variance	Explanation of current variances >£50,000	Working Budget Full Year	Forecast Last Quarter	Outturn Variance against Last Forecast	Explanation of forecast variances >£50,000
	£	£	£		£	£	£	£
Economy, Leisure & Property								
Arts Development - Emma Dolman	34,663	31,350	(3,313)		34,663	34,350	(3,000)	
Drainage - John Backley	76,069	62,833	(13,236)		76,069	65,687	(2,854)	
Economic & Property - Suzanne Malcolm	206,555	205,820	(735)		206,555	196,236	9,584	
Emergency Planning - John Backley	9,120	8,146	(974)		9,120	8,083	63	
Facilities - John Backley	215,176	176,187	(38,989)		215,176	189,552	(13,365)	
Civic Centres - Jo Paterson	208,324	184,317	(24,007)		208,324	217,854	(33,537)	
Leisure - Kate Arnold	156,610	121,452	(35,158)		156,610	121,466	(14)	
Car Parking - John Backley	(5,730)	(13,500)	(7,770)		(5,730)	9,733	(23,233)	
Property Trading - Graham Hawkins	(1,229,757)	(1,353,596)		Agency staff u/spent. Less empty property meaning more rent earned.	(1,229,757)	(1,369,067)	15,471	
Public Conveniences - John Backley	143,280	119,219	(24,061)		143,280	140,062	(20,843)	
Sports Development - Jo Paterson	86,276	74,209	(12,067)		86,276	76,047	(1,838)	
Sport & Recreation - Chris Webb	512,798	508,925	(3,873)		512,798	523,112	(14,187)	
Economy, Leisure & Property	413,384	125,362	(288,022)		413,384	213,114	(87,753)	

Net revenue expenditure	Working Budget Full Year	Outturn	Current variance	Explanation of current variances >£50,000	Working Budget Full Year	Forecast Last Quarter	Outturn Variance against Last Forecast	Explanation of forecast variances >£50,000
	£	£	£		£	£	£	£
Finance								
Investments - Steve Mears	(355,500)	(492,076)	(136,576)	Longer-term investments have been placed, yielding better rates of interest.	(355,500)	(468,000)	(24,076)	
Accountancy - Bob Watson	623,460	569,358	(54,102)	£29k under on costs of Accy restructure. £25k under on ext audit fees.	623,460	562,817	6,541	
Audit - Adrianna Partridge	85,058	78,334	(6,724)		85,058	77,817	517	
Unallocated Finance - William Jacobs	520,000	520,000	(0)		520,000	520,000	(0)	
Payroll - William Jacobs	25,280	25,279	(1)	)	25,280	25,279	0	
Revenues & Benefits - Paul Howden	795,784	863,472	67,688	£183k over due to Capita P&P 8 mech, offset by new burdens funding and lower HB costs	795,784	814,096	49,376	
Finance	1,694,082	1,564,367	(129,715)	- -	1,694,082	1,532,011	32,356	•

Net revenue expenditure	Working Budget Full Year	Outturn	Current variance	Explanation of current variances >£50,000	Working Budget Full Year	Forecast Last Quarter	Outturn Variance against Last Forecast	Explanation of forecast variances >£50,000
	£	£	£		£	£	£	£
HR,IT & Customer								
Street Naming - Lee Brown	8,472	4,399	(4,073)		8,472	5,472	(1,073)	
Contact Services - Andrew Down	306,905	270,875	(36,030)		306,905	275,835	(4,960)	
Human Resources - Mark Gibbons	437,989	504,869		Change in accounting policy:hidden pension costs must be met in-year.	437,989	538,989	(34,120)	
IT Applications - Lee Brown	273,223	256,349	(16,874)		273,223	270,723	(14,374)	
IT Operations - Simon Turner	504,986	426,276	(78,710)	Includes £40k Staff vacancies (one post has been deleted for next year) & £20k Icon carry forward	504,986	473,286	(47,010)	Increased sharing of IT costs with South
Performance & Projects - Andrew Down	115,109	124,974	9,865		115,109	114,609		
Training - Mark Gibbons	93,030	115,846	22,816		93,030	133,030	0 (17,184)	
HR,IT & Customer	1,739,714	1,703,588	(36,126)		1,739,714	1,811,944	(108,356)	•

Net revenue expenditure	Working Budget Full Year	Outturn	Current variance	Explanation of current variances >£50,000	Working Budget Full Year	Forecast Last Quarter	Outturn Variance against Last Forecast	Explanation of forecast variances >£50,000
	£	£	£		£	£	£	£
Health and housing								
Private Sector Housing - Paul Holland	63,855	61,315	(2,540)		63,855	62,326	(1,011)	
Environmental Protection - Paul Holland	410,319	371,339	(38,980)		410,319	352,268	19,071	
Food/Health & Safety - Diane Moore	295,679	296,685	1,006		295,679	297,795	(1,110)	
Housing Register & Homelessness - Phil Ealey	400,277	301,666		Higher rental income received from own temporary accommodation	400,277	281,342	20,324	
Housing Strategy & Provision - Alan Wylde	173,443	(347,958)	(521,401)	Capacity funding grant received but not spent	173,443	152,391	(500,349)	£500k Capacity funding grant received but not spent
Health and housing	1,343,573	683,047	(660,526)		1,343,573	1,146,123	(463,076)	

Net revenue expenditure	Working Budget Full Year	Outturn	Current variance	Explanation of current variances >£50,000	Working Budget Full Year	Forecast Last Quarter	Outturn Variance against Last Forecast	Explanation of forecast variances >£50,000
	£	£	£		£	£	£	£
Legal and Democratic								
Community Safety/CCTV - Katharine Doherty	123,447	107,988	(15,459)		123,447	118,809	(10,821)	
Committee Management - Steven Corrigan	431,814	397,831	(33,983)		431,814	406,944	(9,113)	
Elections - Marcia Beviere	147,398	149,605	2,207		147,398	141,755	7,850 0	
Land Charges	(87,978)	(206,420)	(118,442)	Income above predicted budget due to receiving a greater number of search requests than anticipated	(87,978)	(204,633)	(1,787)	
Legal Services - Liz Hayden	326,226	371,641	45,415		326,226	408,957	0 (37,316)	
Licensing - Robert Draper	(8,410)	(94,382)	(85,972)	Increased income due to greater than anticipated number of applications	(8,410)	(69,806)	(24,576)	
Legal & Democratic	932,497	726,263	(206,234)	· ·	932,497	802,026	(75,763)	• •

Net revenue expenditure	Working Budget Full Year £	Outturn £	Current variance £	Explanation of current variances >£50,000	Working Budget Full Year £	Forecast Last Quarter £	Outturn Variance against Last Forecast £	Explanation of forecast variances >£50,000
Planning								
Building Control - Adrian Duffield	(96,617)	(135,851)	(39,234)		(96,617)	(98,328)	(37,523)	
Planning Operations - Adrian Duffield	207,028	(302,069)		extra workload (major applications) due to lack of 5YR land supply	207,028	(875,319)	573,250	Following Feb 2014 local plan consultation, the expected influx of additional applications and pre-app advice has not occured as expected however it is slowly increasing
Planning Policy - Derek McKenzie	672,918	864,291		using more resources to keep progress on track	672,918	859,299	4,992	
Planning	783,329	426,372	(356,957)		783,329	(114,348)	540,720	<del>-</del>    -
Contingency - William Jacobs	(118,241)	0		Budget for big move created from here in Q4	(118,241)	60,000	(60,000)	Budget for big move created from here in Q4
Contingency	(118,241)	0	118,241		(118,241)	60,000	(60,000)	<u>-</u>